



2015 IIA INDONESIA  
NATIONAL CONFERENCE



● Tentrem Hotel, 19 - 20 August 2015  
Jogjakarta, Indonesia

# 2015 IIA INDONESIA NATIONAL CONFERENCE

HERITAGE OF CULTURE:  
PROFESSION THAT BRINGS VALUE

## **IIA INDONESIA:**

Patra Jasa Office Tower, 21st Floor, Suite 2141,  
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[www.2015natcon.iaa-indonesia.org](http://www.2015natcon.iaa-indonesia.org)

# Welcome Registration

Tuesday, 18 August 2015

From 14.00 WIB Registration Open at Tentrem Hotel, Jogjakarta

JL. AM. Sangaji No. 72A Yogyakarta 55233 Indonesia

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Register by July 25, 2015	Rp. 4.500.000,-	Rp. 5.500.000,-
Register after July 25, 2015	Rp. 5.500.000,-	Rp. 6.500.000,-
International:		
Register by July 25, 2015	US\$ 450.-	US\$ 550.-
Register after July 25, 2015	US\$ 550.-	US\$ 650.-

For registration, contact us:  
 Rizky@iaa-indonesia.org or Dewi@iaa-indonesia.org  
 Phone : 62 21 5290 0238

Join us for the 2015 IIA Indonesia National Conference on August 19-20, 2015, in Jogjakarta, Indonesia as we embark with insights, apex of internal auditor knowledge, governance, risk, control and compliance for internal auditors at every level, audit committee, board of directors, board of commissioner, risk manager, compliance officer, controller, corporate secretary, professional consultant, academicians; so grasp and enjoy the advantages! :

1. Insight Internal Audit knowledge delivered by globally recognized speakers.
2. Current practice knowledge sharing from top Indonesia CEOs and professionals.
3. Expand your network with 750+ peers from around of Indonesia and regional countries.
5. Enjoy Ramayana Dance while growing network at gala dinner cultural social event.
6. Conference materials appropriate for both the public and private sector.
7. Held in a comfortable Tentrem Hotel, in Jogjakarta, a city with full of cultural heritage.

Earn up to 18 CPE hours by attending the entire conference and maintain your certifications for 2015 with your choice of: 3 Keynotes, 4 Panels, 10 Tracks, 1 Special Motivational Speech:

## Keynote Speakers :



Keynote - I :  
**Mardiasmo**  
 (Vice Minister of Finance of the Republic of Indonesia)



Keynote - II :  
**Phil Tarling**  
 (Past Chairman of the Board, The IIA Global)



Keynote - III :  
**Ilya Avianti**  
 (Members of the Board of Commissioner/  
 Chairman of the Board of Audit, FSA)



# Heritage of Culture : Profession that Brings Value

**Keynote - I :**

Strengthening and Promoting Sound Financial System  
with Contribution from Internal Audit.

Mardiasmo (Vice Minister of Finance of the Republic of Indonesia)

**Keynote - II :**

Internal Auditors as the Leading Voices of Governance.

Phil Tarling (Past Chairman of the Board, The IIA Global)

**Keynote - III :**

FSA Integrity Strengthening Year: Role of Internal Audit in Combined Assurance.

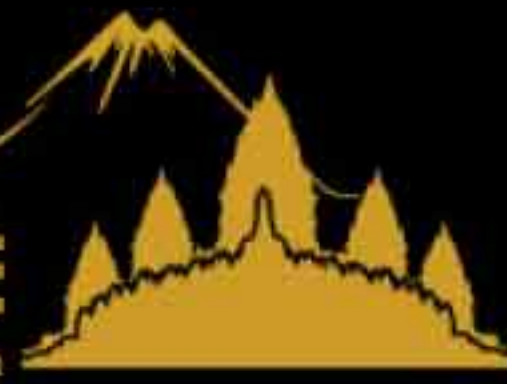
Ilya Avianti (Members of the Board of Commissioner/Chairman of the Board of Audit, FSA/OJK)



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Baron Beach, Indonesia

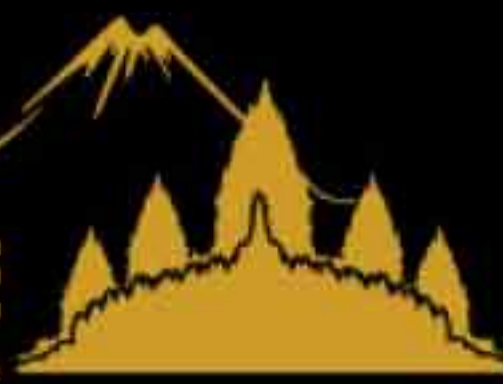
1. Nurturing Strong Culture in Challenging Times
2. COSO 2013: Translating Principles into Action (ie.ICEFR)
3. Being Risk 'Intelligent' - Finding Strategic Opportunities in Risk
4. Positioned for Success: Shaping the Future of Internal Auditors
5. Revisiting Combined Assurance Implementation
6. Using Big Data to Explore New Opportunities
7. Mitigating Risk: Cyber Resiliences
8. State of Internal Auditing in Asia
9. Leading Practices in Integrated Reporting
10. Internal Audit Competency Models in the Public Sectors:  
Towards Capability Level 3 in 2019
11. The Critical Role of the 3rd Line of Defense in our Organization
12. Marketing Your Internal Audit Function
13. Convergence of Enterprise Risk Management and Internal  
Auditors Risks Assessment
14. Role of Internal Audit in Conglomerated Financial Services
15. Special Motivational Speech: Delivering for the Community:  
"Passion-Purpose-Value"



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IIA INDONESIA Tentrem Hotel, 19 - 20 August 2015 | Jogjakarta, Indonesia



## THE PROGRAM

**TUESDAY, 18 AUGUST 2015**

14.00 – 17.00 Registration Open at Tentrem Hotel, Jogjakarta

## THE PROGRAM - DAY ONE

**WEDNESDAY, 19 AUGUST 2015**

- 07.30 – 08.30 Registration
- 08.30 – 08.35 Welcome Speech: President IIA Indonesia, Hari Setianto
- 08.35 – 09.00 Opening Speech  
(Sultan of Ngayogyakarta Hadiningrat, Sri Sultan Hamengkubawana X)
- 09.00 – 10.00 *Keynotes - I (K1):*  
Strengthening and Promoting Sound Financial System  
with Contribution from Internal Audit  
**Mardiasmo**  
(Vice Minister of Finance of the Republic of Indonesia)

### 10.00 – 10.30 **Coffee Break and Exhibition Viewing**

- 10.30 – 12.00 **Panel 1 (P1):**  
Nurturing Strong Culture in Challenging Times
  - Phil Tarling (Past Chairman of the Board, The IIA Global)
  - Ridwan Kamil (Mayor, Bandung)\*
  - Dwi Soetjipto (President Director, PT Pertamina (Persero))\*
  - Budi Sadikin (President Director, PT Bank Mandiri (Persero) Tbk.)\*
  - Moderator: Angela Simatupang

### 12.00 – 13.00 **Lunch and Exhibition Viewing**

<b>Track 1</b>		
<b>A. COSO 2013:</b> Translating Principles into Action (ie.ICEFR)  Angela Simatupang, (Partner, RSM AAJ, Governors IIA Indonesia)  (Session will be delivered in Bahasa Indonesia)  TIA	<b>B. Being Risk 'Intelligent' -</b> Finding Strategic Opportunities in Risk  Naohiro Mouri* (Senior Vice President, CAE, AIG Japan)  (Session will be delivered in English)  TIB	<b>C. Positioned for Success:</b> Shaping the Future of Internal Auditors  Gunther Meggeneder* (SVP Internal Audit at ISTA Germany, Past Chairman of The IIA Global)  (Session will be delivered in English)  TIC

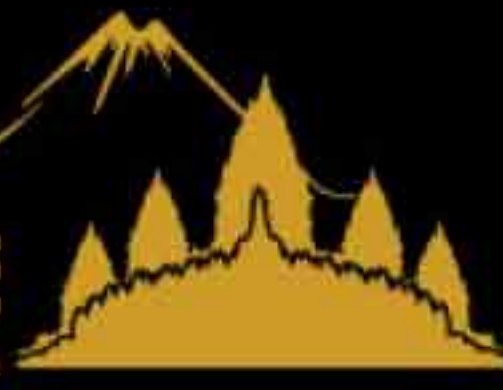
<b>Track 2</b>		
<b>A. Revisiting Combined</b> Assurance Implementation  John Edward Arkosi* (Group Head—Group Compliance and Group Corporate Assurance, Sime Darby Malaysia)  (Session will be delivered in English)  T2A	<b>B. Using Big Data to Explore</b> New Opportunities  Fandhy H Siregar (SVP of IT Governance & RM, Commonwealth Bank)  (Session will be delivered in Bahasa Indonesia)  T2B	<b>C. Mitigating Risk:</b> Cyber Resiliences  Isnaeni Achdiat (Partner, EY Indonesia)  (Session will be delivered in Bahasa Indonesia)  T2C



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## WEDNESDAY, 19 AUGUST 2015

15.00 – 15.30

### Coffee Break and Exhibition Viewing

15.30 – 17.00

### Panel 2 (P2): ●

#### State of Internal Auditing in Asia

- Ardan Adiperdana (Chairman of Indonesia Finance and Development Supervisory Board)
- Tan Sri Haji Amrin bin Haji Buang (Auditor General of Malaysia)\*
- Naohiro Mouri (Senior Vice President, CAE, AIG Japan)\*
- Moderator: Hari Setianto

19.00 – 22.00

### Gala Dinner & Cultural Program (Enjoy Ramayana dance at Prambanan Temple)

## THE PROGRAM - DAY TWO

## THURSDAY, 20 AUGUST 2015

09.00 – 10.00

### Keynote - II (K2):

#### Internal Auditors as the Leading Voices of Governance

#### Phil Tarling

(Past Chairman of the Board, The IIA Global)

10.00 – 10.30

### Coffee Break and Exhibition Viewing

10.30 – 12.00

### Panel 3 (P3): ●

#### Panel 3A

#### Leading Practices in Integrated Reporting

- Phil Tarling (Past Chairman of the Board, The IIA Global)
- Grant Patterson (IIRC Singapore)\*
- Gunther Meggeneder (SVP Internal Audit at ISTA Germany, Past Chairman of The IIA Global)\*
- Moderator: Restiana L.

(Session will be delivered in English)

P3A

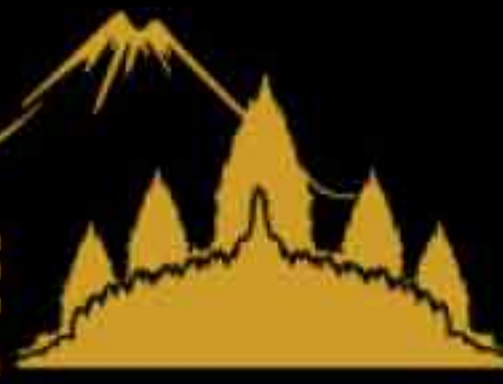
#### Panel 3B

#### Internal Audit Competency Models in the Public Sectors: Towards Capability Level 3 in 2019

- Maliki Heru Santosa (Inspector General at the Ministry of Home Affairs of the Republic of Indonesia).
- Crist Kuntadi (Inspector General at the Ministry of Transportation of the RI).
- Daryanto (Inspector General at the Ministry of Transportation of the RI).
- Slamet Sudarsono (Primary Inspector at the Ministry of Planning and National Development /Head of Bappenas of the RI).\*
- Anda Fauzi Mirasa (Inspector General at the Ministry of Marine and Fisheries of the RI).\*
- Moderator: Revoldi S.

(Session will be delivered in Bahasa Indonesia)

P3B



12.00 – 13.00

**Lunch and Exhibition Viewing**

**Track 3**

13.00 – 14.00

**A. The Critical Role of the 3rd Line of Defense in our Organization**

Sathidpong Wattananuchit (Assistant Chief Executive Officer - Corporate Services at Banpu Co Ltd Thailand, Commissioner PT Indo Tambangraya Megah Tbk)\*

(Session will be delivered in English)

T3A

**B Marketing Your Internal Audit Function**

Restiana Linggadjaya, MM, CIA, CRMA. (CAE, Bank CIMB Niaga)

(Session will be delivered in Bhs. Indonesia)

T3B

**Track 4**

14.00 – 15.00

**A. Convergence of Enterprise Risk Management and Internal Auditors Risks Assessment**

Shagen Ganason (Manager Risk & Assurance at Te Puni Kokiri, Ministry of Maori Development)\*

(Session will be delivered in English)

T4A

**B. Role of Internal Audit in Conglomerated Financial Services**

J. Sindu Adisuwono (CAE, Bank BCA)

(Session will be delivered in Bhs. Indonesia)

T4B

15.00 – 15.15

**Coffee Break and Exhibition Viewing**

15.15 – 16.15

**Keynote - III (K3):  
FSA Integrity Strengthening Year:  
Role of Internal Audit in Combined Assurance**

**Ilya Avianti**  
(Member of the Board of Commissioner/Chairman of The Board of Audit – FSA/OJK )

16.15 – 17.15

**Special Motivational Speech:  
Delivering for the Community: "Passion-Purpose-Value"**

- Datuk Tahir\*
- Tigor M. Siahaan\*
- Destri Damayanti\*
- Theodore Permadi Rachmat\*
- Moderator: Angela Simatupang

17.15 – 17.25

**Closing Speech**

\*: dalam konfirmasi (under confirmation)

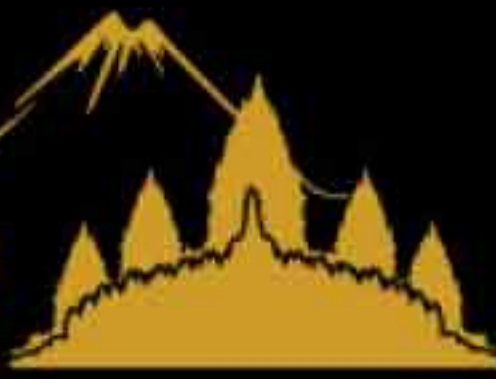




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# Gala Dinner

Wednesday, 19 August 2015

From 19.00 WIB Gala Dinner  
Enjoy Ramayana dance at the courtyard  
of Prambanan Temple.





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# SYNOPSIS

## **Keynotes - I:**

### **Strengthening and Promoting Sound Financial System with Contribution from Internal Audit**

Strengthening and promoting sound financial systems means promote principles and sound practices for financial stability through development of well-functioning financial systems and market discipline. This means much more than setting rules, articulating standards, approving legislation, and creating new institutions. All are important but ultimately behavior must be changed if there is to be meaningful. Internal Auditor as an element of internal control supervisors in charge of enforcing and supervising the development of a control environment can provide assurance and advisory in the development of the behavior of all members of the organization.

Penguatan sistem keuangan yang sehat mencakup mempromosikan prinsip dan praktek yang sehat menuju stabilitas keuangan melalui pengembangan sistem keuangan yang berfungsi baik dan pasar yang teratur. Hal ini berarti lebih dari sekedar menetapkan aturan, mengartikulasikan standar, membuat undang-undang, dan menciptakan lembaga baru. Semua hal tersebut penting namun akhirnya harus dibarengi dengan perubahan perilaku, agar semua hal tersebut menjadi berarti. Auditor Intern sebagai unsur pemberi asurans atas pengendalian internal, bertugas menegakkan dan mengawasi perkembangan lingkungan pengendalian dan dapat memberikan jaminan serta advis dalam pengembangan perilaku anggota organisasi.

## **Panel 1:**

### ***Nurturing Strong Culture in Challenging Times***

Keeping and caring for high-integrity corporate culture will be the strongest tool to achieve business goals and face the changing times. Technological developments, globalization, and business competition requires each entity to maintain and care for a corporate culture that is managed in the best values. Corporate culture will be a tool that guides each person in the company to achieve its vision and mission as desired. We will share with the leaders of organizations that have been successful in achieving the vision of the organization's mission to support the power of the values and organizational culture of high integrity.

Menjaga dan merawat budaya perusahaan yang berintegritas tinggi akan menjadi alat terkuat mencapai tujuan bisnis dan menghadapi perubahan zaman. Perkembangan teknologi, globalisasi, dan persaingan bisnis menuntut setiap entitas untuk menjaga dan merawat budaya perusahaan yang dikelola dalam nilai-nilai terbaik. Budaya perusahaan akan menjadi alat yang membimbing setiap orang di perusahaan mencapai visi dan misi perusahaan seperti yang diinginkan. Kita akan berbagi dengan para pimpinan organisasi yang telah berhasil mencapai visi misi organisasi dengan dukungan kekuatan nilai-nilai dan budaya organisasi yang berintegritas tinggi.

**T1A : Coso 2013: Translating Principles into Action (ie.ICEFR)**

The COSO Internal Control–Integrated Framework is the original framework that has gained broad acceptance and is widely used around the world. In the 20 years since its inception, business and operating environments have changed drastically (i.e., more technologically driven, more global, more complex), which has driven the need for an updated Framework. Principles-based approach can be used to design, implement, maintain, and evaluate a system of internal controls. We will identify opportunities for using the updated Framework in internal audit process and increase the value of assurance and consulting services. This session will discuss how the implementation of the COSO 2013 at the ICEFR

Kerangka Terpadu Pengendalian Internal COSO merupakan kerangka pengendalian internal yang telah diterima secara luas dan banyak digunakan di seluruh dunia. Dua puluh tahun sejak pertama kali diperkenalkan kerangka tersebut (tahun 1992), bisnis dan lingkungan operasi telah mengalami perubahan drastis (antara lain karena adanya perkembangan teknologi, globalisasi bisnis dan peningkatan kompleksitas bisnis), yang mendorong timbulkan kebutuhan untuk memperbaharui kerangka pengendalian internal tersebut. Pendekatan 'principle base' dapat digunakan dalam merancang, melaksanakan, memelihara, dan mengevaluasi sistem pengendalian internal. Kita akan mengidentifikasi peluang untuk meningkatkan kualitas asurans dan jasa konsultasi. Sesi ini akan membahas bagaimana penerapan COSO 2013 pada ICEFR.

**T1B: Being Risk 'Intelligent' - Finding Strategic Opportunities in Risk**

The company huge losses caused by the strategic risk largely untouched by traditional internal audit function which tends to focus on assurance services. Through in-depth holdings on cross-functional business processes, policies and procedures, internal auditors have a great chance of becoming Trusted Advisor and positioned itself as a Strategic Partner. Internal auditors can act as a Risk Intelligent by anticipating/managing crises, minimize business uncertainty, and to explore the opportunity. Internal auditors will use a dynamic and holistic approach about the risks and uncertainties in making better decisions, reduce threats, capitalize on opportunities, and create value for the organization.

Kerugian besar perusahaan yang disebabkan oleh risiko strategis sebagian besar tidak tersentuh oleh creation) bagi organisasi. fungsi audit internal tradisional yang cenderung fokus pada pemberian jaminan (assurance).

Melalui kepemilikan mendalam atas proses bisnis lintas fungsional, kebijakan dan prosedur perusahaan, auditor internal memiliki kesempatan yang besar menjadi Trusted Advisor dan memposisikan dirinya sebagai Strategic Partner. Auditor Internal dapat berperan sebagai Risk Inteleget dengan mengantisipasi / mengelola krisis, meminimalkan ketidakpastian bisnis, hingga mengeksplorasi kesempatan (opportunity). Auditor internal akan menggunakan pendekatan yang dinamis dan holistik tentang risiko dan ketidakpastian dalam membuat keputusan yang lebih baik, mengurangi ancaman, memanfaatkan peluang, dan menciptakan nilai (value creation) bagi organisasi.



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### T1C: Positioned for Success: Shaping the Future of Internal Auditors

IIA headquarters, guided and supported by its experienced and dedicated leaders and affiliated institutes worldwide, conceived and began implementing a headquarters strategy that has already demonstrated immense value and outstanding results. Repositioning The IIA's standards and guidance, certifications, thought leadership, professional development opportunities, and other products and services complement and extend the larger global IIA strategic plan formulated. The headquarters strategy aims to advance the profession of internal auditing through the development and delivery of premier products and services that are relevant, timely, and focused on the needs and expectations of members and other stakeholders. To accomplish this, IIA management commits to running operations characterized by strong business acumen, a focus on developing and retaining outstanding talent.

IIA dengan dipandu dan didukung oleh para pemimpin yang berpengalaman dan berdedikasi, sembari berafiliasi dengan lembaga di seluruh dunia, mulai menerapkan strategi yang telah menunjukkan nilai yang besar dan hasil yang luar biasa. Reposisi standar dan pedoman The IIA, sertifikasi, kepemimpinan, pengembangan profesional, dan produk layanan lain yang melengkapi dan memperluas rencana strategis IIA global yang telah dirumuskan. Strategi IIA bertujuan untuk memajukan profesi audit internal melalui pengembangan dan delivery produk dan layanan yang relevan, tepat waktu dan fokus pada kebutuhan dan harapan anggota dan stakeholder lainnya. Untuk mencapai hal ini, manajemen IIA berkomitmen untuk menjalankan operasi dengan ketajaman bisnis yang kuat, fokus pada pengembangan dan mempertahankan kepemilikan bakat yang luar biasa.

### T2A: Revisiting Combine Assurance Implementation

Organization's risk has grown to be very complex that there will not any function in the organization may provide assurance to the entire scope of the organization. During this time, the organizations' assurance provider often work in silos, resulting in inefficiency, inconsistency. Combined assurance is the key to finding solutions to those problems. Combined assurance is an attempt to integrate all functions into a single organization assurance framework and control risks throughout the organization in providing a holistic approach to risk management. The discussion on this topic concerns the review of the implementation of the strategy and coordinate all assurance provider organizations can establish a framework for a coordinated assurance organization.

Risiko organisasi telah berkembang menjadi begitu kompleks sehingga tidak akan terdapat satu fungsi dalam organisasi yang dapat memberikan asurans seluruh lingkup organisasi. Selama ini, para penyedia asurans organisasi sering bekerja dalam silo-silo, yang mengakibatkan timbulnya inefisiensi, inkonsistensi. Combined assurance merupakan kata kunci untuk mencari penyelesaian atas masalah tersebut. Combined assurance merupakan upaya mengintegrasikan semua fungsi asurans organisasi ke dalam satu kerangka asurans risiko dan kontrol organisasi secara menyeluruh dalam memberikan pendekatan holistik terhadap pengelolaan risiko. Pembahasan pada topik ini menyangkut tinjauan kembali atas implementasi dan strategi mengkoordinasikan seluruh penyedia asurans organisasi untuk dapat membentuk kerangka asurans organisasi yang terkoordinasikan.



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### **T2B: Using Big Data to Explore New Opportunities**

The company's ability to faster and cutting-edge data collecting and processing can create enormous added value. The company has the opportunity to make business decisions based on scientific and measured data and not based on commonsense, intuition or judgment. The data, known as Big Data, is the gigantic volume of data, continues to grow, consists of various varieties of data, formed continuously. At almost all organizations, development of big data analysis is a challenge, due to: (i) a large amount of data, (ii) the data format is not uniform, (iii) unstructured content and (iv) data comes from many sources.

Kemampuan perusahaan untuk menghimpun dan memproses data secara cepat dan mutakhir dapat menciptakan nilai tambah yang sangat besar. Perusahaan memiliki kesempatan untuk membuat keputusan bisnis yang didasarkan atas data ilmiah dan terukur, bukan berdasarkan common sense, intuisi atau judgment. Data tersebut merupakan data berukuran raksasa yang volumenya terus bertambah, terdiri dari berbagai jenis varietas data, terbentuk secara terus menerus, atau dikenal sebagai Big Data. Pada hampir semua organisasi, pengembangan analisa big data merupakan suatu tantangan. Hal ini disebabkan jumlah data yang besar, format data yang tidak seragam, konten yang tidak terstruktur dan berasal dari banyak sumber.

### **T2C: Mitigating Risk: Cyber Resiliences**

Along with the increasing role of information technology in competition on a global scale, data is growing at an exponential rate in terms of volume, velocity, variety and complexity. This encourage to increasing of cyber risk. The risk of cyber attacks may come from the opposing party through a virtual network in the form of data theft or sabotage, resulting in network and computer systems paralyzed. Companies need to effectively coordinate the entire intelligence system, technology and business operations to secure the company's business information assets and corporate reputation from internal and external threats by individuals and companies. Internal auditors must be able to ensure that the information technology system has been working perfectly, has installed adequate controls and perform a forensic audit if there is any information security system weaknesses found.

Seiring dengan meningkatnya peran teknologi informasi dalam kompetisi skala global, data berkembang pada tingkat eksponensial dalam hal volume, kecepatan, variasi dan kompleksitas. Hal tersebut berimbas pada meningkatnya risiko siber. Risiko siber dapat berasal dari serangan pihak lawan melalui jaringan maya yang berupa pencurian data maupun sabotase yang mengakibatkan kelumpuhan jaringan dan sistem komputer. Perusahaan perlu mengkoordinasikan secara efektif seluruh sistem intelijen, teknologi dan operasi bisnisnya untuk mengamankan aset informasi bisnis perusahaan dan reputasi perusahaan dari ancaman eksternal maupun internal oleh individu maupun perusahaan. Auditor internal harus dapat memastikan bahwa sistem teknologi informasi telah bekerja dengan sempurna, pengendalian telah terpasang dengan memadai serta melakukan audit forensik jika terdapat klemahan sistem keamanan informasi.



## Panel 2: *State of Internal Auditing in Asia*

As today's companies drive new business strategies forward, internal audit should also be evolving at a similar pace in order to maintain the relevance and value it brings. Internal audit must evolve to keep up with the needs of a business which looks substantially different today. This evolution requires a mindset change for many CAEs and their stakeholders - a change in the perception of internal audit's role and the value it delivers.

Sebagaimana perusahaan yang saat ini senantiasa mendorong terbentuknya strategi bisnis baru, audit internal juga harus berkembang pada kecepatan yang sama untuk mempertahankan relevansi dan nilai yang diberikannya. Audit internal harus berkembang untuk bersaing dengan kebutuhan bisnis yang semakin terlihat berbeda secara substansial akhir-akhir ini. Evolusi tersebut membutuhkan perubahan pola pikir bagi banyak CAE dan para pemangku kepentingan, yaitu perubahan dalam hal persepsi peran audit internal dan nilai yang dapat diberikannya.

### *Keynote - II:*

#### *Internal Auditors as the Leading Voices of Governance*

Internal Audit Professionals will be universally recognized as indispensable to effective governance, risk management, and control. In advocacy goal, internal auditors raise the profile of and demand for the profession to ensure it is recognized as an indispensable resource by key stakeholders. Develop a strategy that influences, engages and serves audit committees, boards, regulators, and other internal audit stakeholders effectively.

IIA as leader, will be recognized as the voice for internal auditing by: (i) Drive dialogue and commentary on issues related to internal audit and governance, risk management, and control.

(ii). Contribute to debate and discussion on topical and emerging issues such as: audit committee effectiveness, risk management, integrated reporting assurance, combined assurance, governance, fraud, internal controls, technology and compliance.

Profesional Internal Audit akan semakin dikenal secara universal sebagai profesi yang sangat diperlukan untuk mencapai tata kelola, manajemen risiko, dan pengendalian yang efektif. Melalui advokasi, auditor internal berupaya meningkatkan profil dan permintaan terhadap profesi untuk memastikan diakuiinya profesi sebagai sumber daya yang sangat diperlukan oleh para pemangku kepentingan utama. IIA akan diakui sebagai pemimpin profesi audit internal melalui: (i) Mendorong dialog dan pembahasan tentang isu-isu yang berkaitan dengan audit internal, tata kelola, manajemen risiko, dan pengendalian. (ii). Berkontribusi terhadap diskusi tentang isu-isu yang sedang berkembang seperti: efektivitas komite audit, manajemen risiko, asurans pelaporan terintegrasi, asurans gabungan, tata kelola, penipuan, pengendalian internal, teknologi dan kepatuhan.



### P3A: *Leading Practices in Integrated Reporting*

Integrated Reporting is the current approach in reporting of the company activities. Today, business is expected to report not only on profit but also to the impact on the broader economy, society and environment. Integrated reporting provides a clear and transparent in view of the company's activities and performance in a wider context. This will support to decision makers to be more effective, improving the information available to investors and encourage business practices to be more integrated. Integrated Reporting emphasize on how the company creates value related to (1) a brief and concise communications on strategy, governance and corporate performance; (2) the relationship between financial performance and its impact on social and economic environment; (3) how the organization creates value on a short, medium and long term.

Pelaporan terintegrasi (Integrated Reporting) merupakan pendekatan terkini dalam pelaporan perusahaan. Bisnis diharapkan dapat melaporkan tidak hanya pada keuntungan tetapi juga dampaknya terhadap perekonomian yang lebih luas, masyarakat dan lingkungan. Pelaporan terintegrasi memberikan gambaran yang jelas dan transparan dalam melihat kegiatan perusahaan serta kinerjanya dalam konteks yang lebih luas. Hal ini akan menggugah pengambil keputusan menjadi lebih efektif, meningkatkan informasi yang tersedia bagi investor dan mendorong pemikiran & praktik bisnis yang lebih terintegrasi.

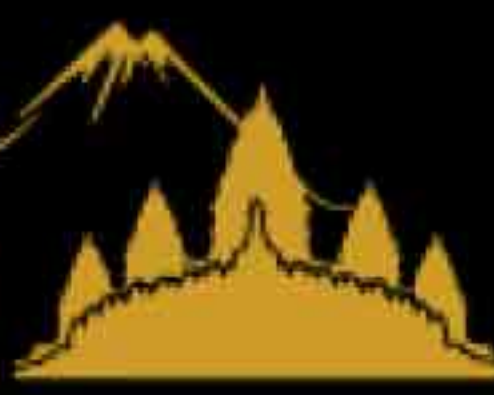
Integrated Reporting menekankan bagaimana perusahaan menciptakan nilai (value creating) terkait (1) komunikasi yang singkat dan padat atas strategi, tata kelola dan kinerja perusahaan; (2) hubungan antara kinerja keuangan dan pengaruhnya terhadap lingkungan sosial dan ekonomi yang luas; (3) bagaimana organisasi menciptakan nilai (value) jangka pendek, menengah dan panjang.

### P3B:

#### Internal Audit Competency Models in the Public Sectors: Towards Capability Level 3 in 2019

At the majority (85.23%), internal audit capability level of APIP (Government Internal Audit Apparatus) of Ministries, Institutions, and Local Government in 2014 remained at Level I. Based on the target of national medium term development plan (RPJMN) of 2015-2019, the entire of APIP should already be at Level-3 in year of 2019. Strategy of Capability Improvement implemented through: (i) preparation of the grand design, (ii) Increased awareness of Government Internal Audit Apparatus to have a world-class capability level, (iii) independently capability assessment (self-assessment) by APIP, (iv) quality assurance by BPKP, (v) independently development (self-improvement) of APIP capabilities, (vi) Increased competence of APIP through e-Learning.

Sebagian besar (85,23%) tingkat kapabilitas APIP (Aparat Pengawasan Internal Pemerintah) Kementerian, Lembaga, dan Pemerintah Daerah tahun 2014 masih berada di Level I. Berdasarkan target RPJMN 2015-2019, seluruh APIP harus telah berada pada Level-3 di tahun 2019. Strategi Peningkatan Kapabilitas APIP dilakukan melalui: (i) penyusunan grand design, (ii) Peningkatan kesadaran Aparat Pengawasan Intern Pemerintah untuk memiliki tingkat kapabilitas berkelas dunia, (iii) Penilaian secara mandiri (*self assessment*) kapabilitas APIP, (iv) Proses penjaminan kualitas (*quality assurance*) oleh BPKP, (v) Pengembangan secara mandiri (*self improvement*) kapabilitas APIP, (vi) Peningkatan kompetensi APIP melalui e-Learning.



### **T3A: *The Critical Role of the 3rd Line of Defense in our Organization***

The Three Lines of Defense provides a simple and effective way to improve the communication of risk management and internal control to clarify the roles and duties of each of the lines of defense, provide a clear picture for operational tasks, assist the successful implementation of risk management, and can be applied for every type of organization. Each line on the "three lines of defense" plays a different role within the framework of corporate governance more broadly. Each organization is unique and varied, there is no one "right way" in coordinating The Three Lines of Defense. In addition to providing assurance and advisory, Internal Audit's role as the 3rd line, the central coordinating role of the other two lines. That role should be played effectively by the internal audit in order to increase the probability of achievement of organizational goals.

The Three Lines of Defense menyediakan cara sederhana dan efektif guna meningkatkan komunikasi pengelolaan risiko dan pengendalian intern dengan memperjelas peran dan tugas masing-masing lines of defense, memberikan gambaran yang jelas bagi tugas-tugas operasional, membantu keberhasilan implementasi manajemen risiko, dan dapat diterapkan bagi setiap organisasi. Masing-masing garis pada "tiga garis pertahanan" memainkan peran yang berbeda dalam kerangka tata kelola perusahaan yang lebih luas. Setiap organisasi adalah unik dan bervariasi, tidak ada satu cara yang "benar" dalam mengkoordinasikan The Three Lines of Defense. Selain memberikan asurans dan advisory, peran Audit Internal sebagai garis ke-3, memegang peran sentral koordinatif dari dua garis lainnya. Peran tersebut harus dimainkan secara efektif oleh audit internal agar dapat meningkatkan probabilitas pencapaian tujuan organisasi.

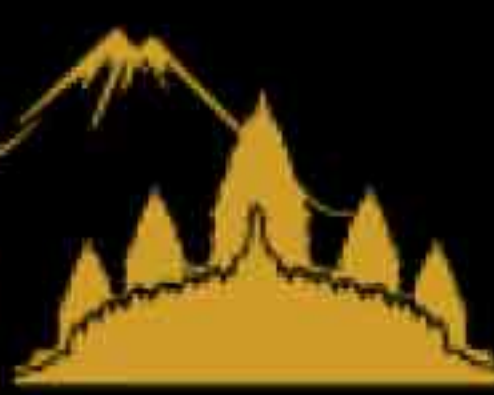
### **T3B:**

#### ***Marketing Your Internal Audit Function***

The importance of IA has been increasing, however people perceptions may not reflect this. There were various lack of understanding from the Stakeholders point of view on what value Internal Audit could bring to the organization, even at high levels of the organization. The session will discuss how to change the Internal Audit Image in the organization, to understand the objectives of marketing Internal Audit, on how to market your IA Function by thorough a discussion on the values that IA could bring to the organization, the challenges and opportunities, as well as sharing examples of applications that have been successfully carried out for the benefit of IA profession and IA contribution in the organizations. For effective marketing of Internal Audit Function, each and every internal auditor has his/her own role for the right perception on Internal Audit.

Peran audit internal telah meningkat, namun mungkin tidak demikian persepsi sebagian orang. Terdapat berbagai kekurangan pemahaman stakeholders terhadap apa yang dapat diberikan audit internal pada organisasi, bahkan hal tersebut juga terjadi pada pimpinan organisasi. Sesi ini akan membahas bagaimana mengubah image Audit Intern dalam organisasi, memahami tujuan pemasaran Audit Internal, bagaimana memasarkan Fungsi IA secara menyeluruh, diskusi tentang nilai-nilai yang dapat diberikan IA ke organisasi, tantangan dan peluang, serta berbagi contoh praktik yang telah berhasil dilakukan. Untuk mencapai pemasaran Fungsi Audit Intern yang efektif, setiap auditor internal memiliki peran masing-masing untuk membentuk persepsi yang tepat terhadap Internal Audit.





#### T4A: *Convergence of Enterprise Risk Management and Internal Auditors Risks Assessment*

Risk assessments fall into the overall discipline of risk management. For most organizations, risk management is an evolving discipline that is at disparate maturity levels across organizational disciplines such as internal audit, business operations, IT and finance. Risk is defined as the uncertainty of an event occurring that could have an impact on the achievement of objectives. The definition of risk assessment then follows as the identification, evaluation, and estimation of the levels of risks involved in a situation, their comparison against benchmarks or standards, and determination of an acceptable level of risk. To minimize the confusion of varying risk information,

risks assessment efforts need to converge. Risk convergence, the ability to look across the organization and to understand all risk information from a single perspective, is essential to be able to understand and organize the different types of risk information in order to promote the understanding and analysis that will add value to the organization.

Penilaian risiko merupakan bagian dari seluruh disiplin manajemen risiko. Bagi kebanyakan organisasi, manajemen risiko merupakan disiplin yang berkembang pada tingkat kematangan yang berbeda di seluruh disiplin ilmu organisasi seperti audit internal, operasi bisnis, IT dan keuangan. Risiko didefinisikan sebagai ketidakpastian dari suatu peristiwa

yang terjadi yang dapat berdampak pada pencapaian tujuan. Definisi penilaian risiko mencakup identifikasi, evaluasi, dan estimasi tingkat risiko pada setiap situasi, perbandingan mereka terhadap tolok ukur atau standar, dan penentuan tingkat risiko yang dapat diterima. Untuk meminimalkan kebingungan dari berbagai informasi risiko, usaha penilaian risiko perlu dilakukan bersama. Konvergensi risiko, kemampuan untuk melihat seluruh organisasi dan untuk memahami semua informasi risiko dari perspektif tunggal, sangat penting untuk dapat memahami dan mengatur berbagai jenis informasi risiko dalam rangka mempromosikan pemahaman dan analisis yang akan menambah nilai ke organisasi.

#### T4B:

##### *Role of Internal Audit in Conglomerated Financial Services*

Sistem dan pengawasan terintegrasi terhadap keseluruhan kegiatan di dalam sektor jasa keuangan pada organisasi yang terkonglomerasi merupakan tuntutan yang tidak terelakkan lagi.

Otoritas Jasa Keuangan (OJK) mengedepankan bahwa dalam sistem manajemen risiko dan tata kelola terintegrasi pada organisasi yang terkonglomerasi, Entitas Utama wajib memiliki Satuan Kerja Audit Intern Terintegrasi (SKAIT) yang independen yang mempunyai tugas memantau pelaksanaan audit intern pada masing-masing Lembaga Jasa Keuangan (LJK), melakukan kaji ulang penerapan manajemen risiko di masing-masing LJK, dan kaji ulang atas pemantauan Satuan Kerja Manajemen Risiko Terintegrasi.

Integrated systems and supervision of the overall activities in the financial services sector in the conglomerated organization is such a not inevitable demand. Financial Services Authority (FSA) emphasizes that in the risk management system and integrated governance of the conglomerated organization, the Main Entities shall have the independent Integrated Internal Audit Unit, which should conduct on monitoring of the implementation of internal audit on each of the Financial Services Institute (LJK), conducted a review of risk management at each LJK, monitoring and review of the integrated Risk Management Unit.



### **K III: FSA Integrity Strengthening Year: Role of Internal Audit in Combined Assurance**

Internal Audit sebagai bagian dari fungsi Combined Assurance (CA) dituntut mampu memberikan jaminan bahwa organisasi akan berhasil menjalankan misinya.

Internal Audit menyadari pentingnya menjaga integritas, oleh karenanya, Tahun 2015 ditetapkan sebagai "Tahun Penguatan Integritas OJK" yang dilaksanakan melalui: Program Pengendalian Gratifikasi, Revitalisasi Whistle Blowing System (WBS) dan Fungsi Anti Fraud.

Combined Assurance Model merupakan model yang diperlukan sebagai rujukan interpretasi bersama agar menjamin konsistensi penerapan, pengukuran, dan menjadi basis utama untuk pengembangan. Proses Combined Assurance merupakan proses yang terintegrasi dengan seluruh proses organisasi dan proses assurance providers. Proses CA & Manajemen Risiko merupakan proses combined assurance yang "mengolah" seluruh aspek melalui proses risk management: identifikasi, pengukuran, mitigasi, monitoring/review.

Industri keuangan harus dapat menjadi role model industri yang bersih dan anti korupsi. Combined Assurance harus diterapkan agar assurance providers semakin nyata dirasakan nilai tambahnya. Profesi Internal Audit memiliki tanggungjawab besar sekaligus peluang sangat baik untuk memelopori penerapan Combined Assurance di organisasinya.

Internal Audit as part of the Combined Assurance (CA) function, demanded to provide assurance that the organization will succeed in its mission. Internal Audit be aware to the importance of maintaining the integrity, therefore, 2015 is designated as the "FSA Strengthening Integrity Year" that implemented through: Gratification Control Program, Revitalization of Whistle Blowing System (WBS) and Anti Fraud Function. Combined Assurance Model is a model that is required as a reference to interpret in order to ensure consistency of application, measurement, and became the main base for development. Combined Assurance process is an integrated process with the whole process of organization and assurance providers. CA Process & Risk Management is a combined process of assurance that "cultivate" all aspects through a process of risk management: identification, measurement, mitigation, monitoring /review. The financial industry should be a role model of a clean industry and anti-corruption. Combined Assurance assurance providers must be applied so that more real perceived value added. Internal Audit profession has a great responsibility as well as have a big opportunity to take the lead in the implementation of the Combined Assurance organization.

#### **SS: Delivering for the Community: "Passion-Purpose-Value"**

Passion is things that you really really love doing. Your Passion is your strength. And your strength is Not about you're good at. It is about what you enjoy the most. Are you happy with your career? Are you happy with your life? Do you care? These three questions are summarized into Passio, Purpose of Life, Value and Happiness. Job (work) is the property of others, eager materials, office, high salaries, but not necessarily happy. Career is entirely ours, oriented on the passion, purpose, value certainly bring happiness.

Passion adalah hal-hal yang Anda benar-benar suka melakukan. Gairah Anda adalah kekuatan Anda. Dan kekuatan Anda Bukan terletak pada keunggulan Anda. Kita membahas tentang apa yang paling Anda sukai. Apakah Anda puas dengan karir Anda? Apakah Anda puas dengan hidup Anda? Apakah kamu peduli?. Ketiga pertanyaan tersebut dirangkum menjadi Passion (hasrat), Purpose of Life (Tujuan Hidup), Value (Nilai) dan Happiness (Kebahagiaan). Job (pekerjaan) adalah milik orang lain, berhasrat materi, jabatan, gaji tinggi, tapi belum tentu bahagia. Career (karir) sepenuhnya milik kita, berorientasi pada passion, purpose, value yang pasti mendatangkan kebahagiaan.

## IIA INDONESIA 2015 NATIONAL CONFERENCE REGISTRATION FORM

### “Heritage of Culture: Profession that Brings Value”

#### 1. PROVIDE PERSONAL DETAILS – Please use block letters

Title	: Mr. Mrs. Ms.	Mobile phone	: _____
Family name	: _____	Phone	: _____
Given name	: _____	Fax	: _____
Position	: _____	Email	: _____
Organization	: _____	<i>Please indicate your membership affiliation and your membership number:</i>	
Address	: _____	IIA Member	: _____
City/State	: _____		
Country	: _____		

#### 2. CONFIRM CONFERENCE REGISTRATION TYPE

	<u>IIA Member</u>	<u>Non IIA Member</u>
• Local	Rp. 5.500.000,-	Rp. 6.500.000,-
<i>Early bird</i>		
<i>before 25 July 2015</i>	Rp. 4.500.000,-	Rp. 5.500.000,-
• International	US \$550	US \$650
<i>Early bird</i>	US \$450	US \$550
<i>before 25 July 2015</i>		

#### 3. CONFIRM ATTENDANCE AT GALA DINNER

Wednesday, 19 August 2015

19:00 – 22:00 Gala Dinner and Cultural Program  
 (included in registration fee)

#### 4. PAYMENT DETAILS

Payment should be made to:

Bank : Bank Mandiri  
 Branch : Jakarta Gedung Patra Jasa  
 Address : Jl. Jend. Gatot Subroto Kav. 32-34  
 Jakarta 12950, Indonesia

Account name : IIA Indonesia  
 Account no. : 070-00-0700483-6 (IDR Account)  
 070-00-0700484-4 (USD Account)  
 Swift code : BMRIIDJA

#### 5. RETURNING FORM

The Institute of Internal Auditors Indonesia  
 Patra Jasa Office Tower, 21st Floor, Suite 2141  
 Jl. Jend. Gatot Subroto Kav. 32-34  
 Kuningan Timur – Setiabudi  
 Jakarta 12950, Indonesia  
 Phone: +6221-52900238  
 Fax: +6221-52900239  
 Email: [rizky@ia-indonesia.org](mailto:rizky@ia-indonesia.org) and  
[dewi@ia-indonesia.org](mailto:dewi@ia-indonesia.org)

Date : \_\_\_\_\_  
 Signature : \_\_\_\_\_  
 Name : \_\_\_\_\_



2015 IIA INDONESIA

**NATIONAL CONFERENCE**

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IIA INDONESIA

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